

Your journey on the Sustainability Maturity Curve

## **Description**

Achieving sustainability is not a one-time project but an ongoing journey. It's a continuous process that involves setting clear goals, having the right tools, working together as a team, and regularly checking your progress. If you're wondering where your organisation currently stands on this journey, the Nexio Projects **Sustainability Maturity Curve (SMC)** can help you assess your current position, adjust your strategy, and accelerate your progress towards sustainability.

The road to sustainability is rarely straightforward. It's more like a winding path that has its ups and downs. However, having a map and the right tools can make this journey easier and more effective. That's why the SMC was created—it serves as a comprehensive guide based on years of experience and expert insights. The SMC is designed to help you understand your current sustainability position and provide a clear path to move forward.

# The Six Key Pillars of the SMC

The SMC is built around six essential pillars that form the foundation of a successful sustainability strategy. Each pillar is crucial for the long-term success and growth of your sustainability efforts:

#### 1. Motivation

Motivation is the fuel for your sustainability journey. External pressures, like customer expectations or government regulations, may be the initial push for taking action. However, true commitment to sustainability must come from within the organisation. As your sustainability maturity grows, so will your internal motivation to drive change and make a lasting impact.

### 2. Governance

Accountability is key to sustainability. Strong governance ensures that sustainability efforts are owned by everyone in your organisation, from leadership to every employee. As you progress in your sustainability journey, it is vital to have clear leadership and responsibility for sustainability at all levels. Governance should be built

into the company's structure, with designated roles and a framework to ensure everyone contributes.

## 3. Strategy

A solid sustainability strategy is the backbone of meaningful change. This strategy should be embedded into your company's core policies and long-term goals, helping you drive lasting transformation. A well-designed strategy makes sustainability a priority at all levels and ensures that your organisation is working towards a common set of objectives with clear, measurable outcomes.

#### 4. Reporting

Tracking your sustainability progress is essential. A reliable data management system allows you to measure your efforts, identify areas for improvement, and adjust strategies accordingly. Regular reporting not only ensures that your organisation stays on track but also allows you to communicate your progress to stakeholders. Data-driven decisions will also help you achieve continuous improvement.

## 5. Ratings and Certifications

Certifications and ratings from independent bodies help build credibility and show the world that your organisation is committed to sustainability. External validations, such as B Corp certification or ISO 14001, are powerful tools for enhancing your reputation and motivating further progress. They provide evidence of your achievements and can make your organisation more attractive to customers, investors, and partners.

## 6. Value Chain Collaboration

Sustainability doesn't happen in isolation. Working with your suppliers, customers, and other partners in the value chain is key to achieving broad, industry-wide impact. Collaborative efforts within the supply chain are essential for addressing environmental and social challenges effectively. By working together, organisations can multiply their impact and ensure that sustainability is integrated at every step of the value chain.

# The Five Stages of the SMC

The SMC framework evaluates your company's sustainability maturity across these six pillars, helping you understand where your organisation falls on the curve. Based on performance, companies can be placed into one of five stages, from initial compliance to full sustainability integration. Here's an overview of each stage:

## 1. Stage 1: Complying

At this stage, organisations are focused mainly on meeting basic regulatory requirements. Sustainability efforts are largely reactive, driven by external pressure or legal obligations. The next step is to move beyond mere compliance by embracing proactive sustainability strategies that will help mitigate future risks and stay competitive.

#### 2. Stage 2: Accelerating

Companies in this stage are starting to take more proactive actions, developing a deeper understanding of their environmental and social impacts. However, their sustainability efforts are still unstructured and scattered. They are laying the foundation for a more strategic, integrated approach to sustainability and beginning to put plans in place.

### 3. Stage 3: Optimising

Organisations at this stage have established a solid sustainability management system. They have centralised their reporting and started coordinating sustainability efforts across different teams. The focus is on improving processes, reducing waste, and enhancing efficiency. At this stage, companies begin refining their sustainability strategy and aligning it with business operations.

### 4. Stage 4: Leading

Leading companies have a comprehensive, structured sustainability strategy in place. They have integrated sustainability into their operations and supply chains and are focused on continuous improvement. These organisations invest in innovation and long-term sustainability to stay ahead of competitors and align with global best practices.

# 5. Stage 5: Purpose-Driven

Purpose-driven organisations have fully integrated sustainability into their core business operations. For them, people and the planet are at the heart of value creation. Sustainability is not just a part of the strategy—it is the foundation of everything they do. These companies lead by example, and their commitment to social and environmental impact is evident in all aspects of their business.

## **Developing a robust Sustainability Management System**

The SMC isn't just about evaluating where you are; it's also about providing you with a roadmap for improvement. The SMC supports organisations in three key areas:

- 1. **Clarity**: It helps you understand where you stand in relation to industry standards and peers. With this clarity, you can make informed decisions about the next steps in your sustainability journey.
- 2. **Visibility**: The SMC identifies the practical actions needed to move forward. By highlighting gaps and opportunities, it helps you focus on the most impactful areas of improvement.
- 3. **Engagement**: Sustainability is a company-wide effort. The SMC helps engage stakeholders across the organisation, from leadership to staff, ensuring that everyone is aligned and motivated to make sustainability a priority.

As you advance through the stages of the SMC, your organisation will experience several key benefits:

- Environmental and Social Impact: By adopting sustainable practices, your organisation can reduce its environmental footprint, contribute to social good, and have a positive impact on the planet.
- **Competitive Advantage**: Sustainable companies are better positioned to attract conscious consumers, engaged investors, and top talent. Being seen as a sustainability leader can also help you stay flexible and competitive in evolving markets.
- Stakeholder Trust and Reputation: Prioritising sustainability builds trust with customers, employees, and investors. It helps create a reputation of responsibility, which can enhance customer loyalty and long-term business relationships.
- Long-Term Resilience: By addressing sustainability risks, your company can better adapt to future challenges. This resilience can help you weather economic shifts,

regulatory changes, and environmental disruptions.

# **Your Next Steps**

Ready to start your sustainability journey? The SMC helps you make real progress by providing clear, actionable milestones tailored to your organisation's size, sector, and location. Nexio Projects is here to support you every step of the way, offering consultancy services, actionable roadmaps, and project management support.

To get started, take the first step by filling out our questionnaire to find your current position on the SMC. Once you understand where you stand, you can begin mapping out your sustainability journey with clear goals and a solid plan.

By using the SMC, your organisation can not only advance in its sustainability efforts but also stay competitive, responsible, and resilient in the face of ongoing environmental and social challenges.

So, what's your next step?

Note: This article was written by Nexio Projects, an international sustainability consultancy that helps organisations achieve their sustainability and climate goals through ESG ratings support, Carbon emissions calculations, decarbonisation strategy, and expert non-financial reporting. To learn more about their services and impact, visit Nexio Projects.

#### Category

1. Sustainability

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